

Options assessment criteria

- Consistent with the actions identified in the Governance Improvement Programme (GIP)
- Provides clarity of roles and responsibilities between parties for the benefit of all stakeholders
- Leaves a positive environment for the creation of a membership/advocacy type scheme in the future
- Does not impose constraints on the trading subsidiary
- In the best interests of the charity

Option	Considerations	Consequent Future of FoAPT	Assessment
<p><b>1) Remove existing delegation from the Board to FoAPT</b></p>	<ul style="list-style-type: none"> <li>• The previously delegated duties have been undertaken and largely completed</li> <li>• No duties have been identified by the Board to delegate</li> <li>• The Trust has increased capability in this area and programmes of activity compared to when the duties were delegated</li> <li>• Clarity of roles and responsibilities but leaves open to the Trust the option of creating an appropriate membership scheme in the future</li> <li>• Retains potential for FoAPT continuation of membership of CC</li> <li>• Does not impact operation of trading activities</li> <li>• Consistent with GIP places FoAPT on same basis as other special interest groups</li> <li>• Provides for an open formal and informal relationship with a special interest stakeholder group</li> <li>• There is value in the continuation of a special interest group participating in the CC to hold the Trustee Board to account on its duties in relation to the theatre</li> </ul>	<ul style="list-style-type: none"> <li>• The group continues as a special interest group</li> <li>• The Trust could offer to give an annual presentation of activities in the theatre and any planned or undertaken work – as per our relationship with Friends of the Park</li> <li>• Updates to SAC/CC about the theatre would continue as per all Trust activities</li> </ul>	<ul style="list-style-type: none"> <li>• Consistent with the actions identified in the Governance Improvement Programme</li> <li>• Provides clarity of roles and responsibilities between parties for the benefit of all stakeholders</li> <li>• Leaves open the possibility of creating a membership/advocacy type scheme in the future</li> <li>• Does not impose constraints on the trading subsidiary</li> <li>• Overall in the best interests of the charity</li> </ul>

<p><b>2) Retain and adapt existing delegation</b></p>	<ul style="list-style-type: none"> <li>• The previously delegated duties have been undertaken and largely completed</li> <li>• No duties have been identified by the Board to delegate</li> <li>• The Trust has increased capability in this area and programmes of activity compared to when the duties were delegated</li> <li>• Inconsistent with identified actions in GIP</li> <li>• Failure to appropriately update the Governance of the Trust – key duty of Trustees</li> <li>• Lack of clarity over what the role of FoAPT would be ‘officially’</li> <li>• Does not set out clear roles and responsibilities</li> </ul> <p><b>But;</b></p> <ul style="list-style-type: none"> <li>• Retains status quo</li> <li>• There is value in the continuation of a special interest group participating in the CC to hold the Trustee Board to account on its duties in relation to the theatre</li> </ul>	<ul style="list-style-type: none"> <li>• Welcome the groups continuation as a special interest group</li> <li>• We could offer to give an annual presentation of activities in the theatre and any planned or undertaken work</li> <li>• Updates to SAC/CC would continue as per all Trust activities</li> </ul>	<ul style="list-style-type: none"> <li>• <b>Not consistent with the actions identified in the Governance Improvement Programme</b></li> <li>• <b>Does not provide clarity of roles and responsibilities between parties for the benefit of all stakeholders</b></li> <li>• Leaves open the possibility of creating a membership/advocacy type scheme in the future</li> <li>• Does not impose constraints on the trading subsidiary</li> <li>• <b>Overall not in the best interests of the charity</b></li> </ul>
<p><b>3) Remove delegation and encourage FoAPT to wind itself up</b></p>	<ul style="list-style-type: none"> <li>• The previously delegated duties have been undertaken and largely completed</li> <li>• No duties have been identified by the Board to delegate</li> <li>• There is value in the continuation of a special interest group participating in the CC to hold the Trustee Board to account on its duties in relation to the theatre</li> </ul> <p><b>However;</b></p> <ul style="list-style-type: none"> <li>• The Board does not have the power to wind up FoAPT</li> </ul>	<ul style="list-style-type: none"> <li>• FoAPT ceases to exist or potentially exists with a fractured relationship with the Trust</li> <li>• The Board must avoid providing an opinion that FoAPT should cease to exist.</li> </ul>	<ul style="list-style-type: none"> <li>• Consistent with the actions identified in the Governance Improvement Programme</li> <li>• Provides clarity of roles and responsibilities between parties for the benefit of all stakeholders</li> <li>• <b>Does not leave open the possibility of creating a membership/advocacy type scheme in the future</b></li> <li>• Does not impose constraints on the trading subsidiary</li> <li>• <b>Overall not in the best interests of the charity</b></li> </ul>